



Office of the President

December 17, 2018

AACC Committee on Directors and Membership Services
c/o Dr. Angel M. Royal
1 Dupont Circle NW, Ste 700,
Washington, DC 20036

Dear AACC Board of Directors Selection Participants:

It is with sincere enthusiasm that I recommend Dr. Kristine Young for selection on the AACC Board of Directors. I have known Dr. Young for the past four years. During this time, I have witnessed firsthand how her leadership has been instrumental in advancing Orange County Community College. Dr. Young is a transformational leader that has made an indelible mark on the lives of Orange County Community College students, the communities served by the college, and the higher education landscape. Having previously served a 12-year tenure at Orange County Community College and now a colleague of Dr. Young, I have been impressed with the success of her presidency and her commitment and advocacy for the community college mission locally and nationally. As President of Orange County Community College, Dr. Young has reimagined the student experience by implementing policies, programs and services that have had a positive impact of the student experience. This has resulted in the redesign of the student onboarding, advising, course scheduling and curriculum mapping process, the stabilization of declining enrollment, the growth of online enrollment, and the engagement of each segment of the College community in retention and completion efforts that help fortify student success. This concerted college-wide focus under Dr. Young's leadership has led to the College's selection as one of only eight community college participants in SUNY's first-ever Guided Pathways Institute.

Dr. Young has an unwavering commitment to the community college mission and is laser focused on promoting access to higher education for diverse populations. In an effort to achieve this goal in the face of declining funds and budgetary challenges, Dr. Young has worked closely with her team to successfully secure a TRIO \$1.1 million Student Support Services (SSS) program grant designed to increase persistence, retention, graduation and transfer rates of low-income first-generation students and students with disabilities. Moreover, with the assistance of a State University of New York grant the College has been able to develop an Educational Opportunity Program (EOP) that provides access, academic support and financial aid counseling to low-income and academically underprepared students. Also, the College has secured funding to enhance peer mentorship opportunities for students with academic challenges. Under Dr. Young's leadership Orange County Community College has been recognized as a Hispanic-Serving Institution and holds the status of a "Veteran Friendly" institution as a result of their commitment to providing Veterans with an optimal educational experience. Recently, as part of her commitment to higher education access, Dr. Young expanded the College's reach into western Orange County, an area that has been traditionally underserved by higher education

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Office of the President

institutions and suffers from low college degree attainment rates and limited access to higher education.

Dr. Young's understanding of the importance of creating public-private partnerships that enhance the academic experience and promote workforce training, development and innovation has yielded impressive results. The College has embarked on an initiative called "Innovation Grand Street" which is designed to spark private investment, create jobs, rejuvenate the greater Newburgh community and connect the College's curriculum to real-world experiences for students. This initiative will provide maker and shared work spaces, allow for small business creation and incubation, and blend workforce training with complimentary academic opportunities in an area of Newburgh adjacent to the college and poised for economic revitalization and an infusion of educational opportunities.

The success of Dr. Young's leadership is the result of her ability to identify needs, articulate a vision, developed a plan, and provide the leadership that motivates, inspires, and mobilizes others. These are the same qualities that constitute effective AACC board members. Moreover, she embodies all the core values of AACC; integrity, excellence, leadership, learning, diversity, commitment, and connectedness. She has shared her work nationally and locally as she strives to have a broad impact and influence on higher education and the students whose lives we are entrusted to change for the better. As a member of the AACC Board, I am confident that her talents would lend themselves to aiding and advocating for our institutions, help influence policy decisions, position us as essential workforce development providers, strengthen corporate understanding and partnerships, and aid in P-20 alignments, community development and the promotion of lifelong learning. I highly recommend and fully support the nomination of Dr. Kristine Young. She is a champion of the value of the community college and would provide an effective representative voice.

Sincerely,

Paul Broadie II, PhD
President

Moraine Valley Community College

Office of the President

December 15, 2016

AACC Committee on Directors and Membership Services
c/o Dr. Angel M. Royal
One Dupont Circle, NW, Suite 700
Washington, DC 20036

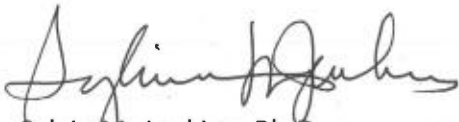
Dear Committee:

I am very pleased to endorse Dr. Kristine Young, president of SUNY Orange in New York, as a candidate for the AACC Board of Directors.

I have known Dr. Young from her successful tenure as president of Parkland College in Champaign, Illinois, and our collaborations as colleagues and as peers on the Illinois Council of Community College Presidents. Since becoming president at SUNY Orange, she has succeeded in stabilizing the college's enrollment through new initiatives to better retain and graduate students and to support an increasingly diverse student population. She has long been a strong proponent of community college education and the successful achievement of academic goals by all students.

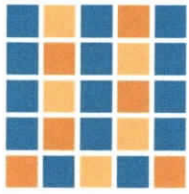
Dr. Young has spent many years in higher education and would bring a strong background in administrative leadership and commitment to service to her role. She would be an excellent addition to the AACC Board of Directors.

Sincerely,



Sylvia M. Jenkins, Ph.D.
President





Westchester Community College

State University of New York

Dr. Belinda S. Miles, *President*

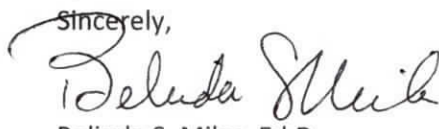
December 19, 2018

AACC Committee on Directors and Membership Services
c/o Dr. Angel M. Royal
1 Dupont Circle NW, Ste 700
Washington, DC 20036

Dear Committee on Directors and Membership Services:

It is with great confidence that I support the nomination of Dr. Kristine M. Young to serve on the AACC Board of Directors. Dr. Young is a real "go to" colleague among the 30 State University of New York (SUNY) community colleges. I have observed her advocacy on behalf of our students, institutions, and communities as well as her ability to forge effective partnerships that benefit our students and colleges.

As community college presidents, Dr. Young and I share many of the same goals: advancing access, broadening community and higher education partnerships, and ensuring that our degree and certificate programs align with the needs of both our students and the workforce of the future. Her insight, knowledge, and commitment to higher education make her a qualified and outstanding candidate for the AACC board. I enthusiastically support her nomination.

Sincerely,

Belinda S. Miles, Ed.D.
President

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December 4, 2018

AACC Committee on Directors and Membership Services
c/o Dr. Angel M. Royal
1 Dupont Circle NW Ste 700
Washington DC 20036

Dear Dr. Royal,

I am writing in support of Dr. Kristine Young's nomination to the AACC Board of Directors.

I worked with Dr. Young for a number of years in varying capacities. Throughout this time, I found Dr. Young to be a shining example of the qualities that have long differentiated exemplary community college faculty and administrators from their peers. Dr. Young built a cohesive, high-performing academic services unit that effectively collaborated with support units across campus.

Dr. Young's work while at Parkland College had an impact far beyond the walls of our institution. She was a recognized leader not only at Parkland College, but statewide and nationally as well. Dr. Young was active in state and national organizations, effectively serving on numerous committees internal to the College, and was a key voice in ongoing discussions related to dealing with the ever-changing challenges that faced Parkland and other community colleges.

I continue to be impressed by Dr. Young's leadership as President at Orange County Community College-SUNY Orange. I have had the pleasure of catching up with her at various national conferences, as well as with some of her current colleagues. It is clear that Dr. Young has the same dedication and respect in her current work as she did while at Parkland College.

Without hesitation, I highly support Dr. Kristine Young to be on the ballot for the AACC Board of Directors.

Sincerely,



Thomas R. Ramage, Ed.D.
President

TRR/nw



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December 3, 2018

Dear Nomination Committee

I have come to know Dr. Kristine Young over the past three years through our collaborative work as members of the New York Community College Association of Presidents. However, even prior to her arrival in New York, I was well aware of her leadership abilities through our connection to the AACC National Council of Instructional Administrators. Shortly after I completed my term as NCIA President, Kris joined the NCIA Board. Over the subsequent years, her name regularly surfaced in conversation with my NCIA colleagues regarding her collegiality, commitment, and contribution to the Board.

Through our time together as fellow presidents at our respective SUNY community colleges, I have greatly appreciated the insights that Kris provides. As President of the New York Community College Association of Presidents, I rely heavily on my fellow presidents to engage and offer input and guidance on issues and strategies to advance our collective interests. I can always rely on Kris for being present, engaged, and interested in finding the best way forward together.

Kris is able to offer valuable perspectives and her political acumen serves her well in helping others find workable and creative solutions. Her scientific training provides her with critical thinking and analytical skills that provide unique and valuable contributions to any conversation. Additionally, her humor and positive spirit add to any group dynamic and make her a welcome member of any team.

Her commitment to the community college movement, understanding of the current and emerging issues, and high-level interpersonal skills make Kris an outstanding candidate for the AACC Board. I have great respect for Kris and provide my complete and whole-hearted nomination for her candidacy to the AACC Board of Directors. If you have any questions, please do not hesitate to contact me.

Sincerely,

Randall J. VanWagoner, Ph.D.
President