The following crisis communication plan is a specific blueprint to be used in the event of a crisis at Delgado Community College.

A crisis can be an emergency or a non-emergency:

Emergencies – any situation that may involve or threaten to cause loss of life or severe injury to employees, students or visitors (e.g. intruders, fires, explosions, vehicular mishaps, severe weather events.)

Non-emergencies – any situation that threatens the college but does not pose a direct physical threat to employees, students or property (e.g. power outages, street closures.)

I. Internal Crisis Communications: Campus and Site Locations

In the event of an emergency, employees should call 911 and notify Campus Police at XXX-XXXX during business hours, Monday through Friday, 7 a.m. to 10 p.m., and call XXX-XXXX on weekends or after hours. Campus Police will respond to the situation and summon additional help if needed (e.g. ambulances, firefighters, New Orleans Police Dept.). As soon as is practical, Campus Police will notify the Provost’s Office/site administrator, the Chancellor’s Office, and the Office of Public Relations and Marketing. The Chancellor’s Office will notify the Vice Chancellors, and Public Relations will notify the media and the rest of the College community. In the event of imminent danger, Campus Police will notify the College community via text messaging, email, and voice mail message broadcast to college office phones.

II. Crisis Communication Plan

Statement of Purpose

One of the goals of the Delgado Community College Public Relations and Marketing Office is to respond quickly, accurately and fully to all legitimate requests for information about any crisis that affects the college, its employees, its students, its property, or its public image, with full regard for individual privacy and legal responsibility.

Under the direction of the Chancellor, crisis communication will be coordinated with the Louisiana Community and Technical College System Staff and the college’s Public Relations and Marketing Office. Spokespersons for the College will include the College Chancellor and anyone he/she designates as appropriate for the issue and the Executive Director of Public Relations and Marketing.

All media inquiries should be referred to (504) XXX-XXXX Public Relations and Marketing Office.

The Public Relations and Marketing Office will maintain a list of priority contacts in the media for crisis communication and a plan for rapidly informing to the college community. The Public Relations and Marketing Office will annually review the crisis plan and make revisions as needed to improve effectiveness.

Last updated 10/18/2011
Internal Crisis Communication Procedures

In the event of an emergency crisis: As soon as practical, Campus Police will inform: The Chancellor’s Office, the appropriate site administrator, and the Public Relations and Marketing Office.

In the event of a non-emergency crisis: Refer all media inquiries to Public Relations and Marketing

Internal Alert
The following people or their designated representatives must be made aware of any emergency that has potential crisis implications. The Chancellor’s Office will be responsible for alerting these individuals.

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Official Spokespersons
The following individuals are authorized to serve as official spokespersons for the duration of an emergency. No other employee may disseminate information about the emergency to the media unless they are authorized to do so by the Chancellor or by the Executive Director of Public Relations and Marketing.

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Media Escorts
In any emergency, reporters should be escorted by Delgado Community College authorized personnel. Escorts will coordinate media arrival times with college police, coordinate photography as needed, relay information from the emergency scene to coordination headquarters, and provide news releases and statements to the media.

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Closing the College:
The Chancellor and only the Chancellor, or the designated administrator in charge of the college at the same time of the closing, has the responsibility to decide if and when to close any or all college campuses or site locations in the event of natural disaster, threat to personal safety, property damage, power outages, and other related non-emergencies that disrupt normal operations. In the event of a campus closing, as soon as possible, the Chancellor’s office will notify, in this order: the Public Relations and Marketing Office, Campus Police, Vice Chancellors, and Provosts. The Public Relations and Marketing Office will issue notification of college closing via e-mail and text messaging to faculty and staff, and to media for broadcast assistance in informing students/faculty/staff of college closing. Recorded message and subsequent updates on the college closing will be posted on the “hotline” number, (504) 671-XXXX.

Last updated: 10/18/2011
External Crisis Communications

Emergency Communication Headquarters
Emergency communication will be coordinated through the Public Relations and Marketing Office (O’Keefe Administration Building, 501 City Park Avenue, Pod B02). Employees seeking information can call the College Hotline at 504-671-XXXX.

On-Site Media Headquarters
To assist reporters, the college will establish a Media Headquarters at a location on campus or close by (to be determined). Written material (e.g. news releases, updates on the emergency) will be provided here to credentialed members of the press. The Public Relations and Marketing Administrative Assistant will serve as the staff coordinator and will be responsible for providing access to telephones, a fax machine, and computers.

Staff Coordinator for Media Headquarters
Title Name (o) Email
Public Relations Admin. Asst.

Emergency Number for Family and Friends of Victims
Public Relations Office: (504) xxx-xxxx

Hotline Number for all Students, Staff, and Faculty
Information Center Office: (504) xxx-xxxx.

Personal Injury/ Death Communication Procedures
1. The Public Relations and Marketing Executive Director (and her designee) are the only spokespersons authorized to release the names of persons injured or killed on property owned, leased, or controlled by the college or if off-campus, while on official college business.
2. Names of injured deceased persons will not be released until after next-of-kin are notified. Notification will be conducted by the appropriate site administrator, who will then immediately notify the Public Relations and Marketing Office (xxx-xxxx).
3. After notification of next-of-kin, the Public Relations and Marketing Office authorized spokesperson will immediately release the names of injured or deceased persons as relevant facts.
4. All inquiries regarding the safety or condition of employees or students should be referred immediately to the Public Relations and Marketing Office (xxx-xxxx).

Last updated 10/18/2011
Guidelines for Crisis Communication Materials:

(1) News Releases should include:
- Nature of the emergency
- Where, when it happened
- Delgado’s official response to the emergency
- Measures taken to contain it
- Physical extent of the emergency (number of employees/students injured or killed, property damage).
- Plans to return to normal operation
- If families have been notified, the names of injured and/or deceased
- Names and phone numbers of college personnel to contact for more information.

(2) Background information for college employees should include:
- brief factual summary of event
- guidelines for the employees’ discussion of event with external audience
- names of persons to contact in the Public Relations and Marketing Office for more information

Spokesperson Briefing
Spokesperson will:
- Ensure that media receive timely, factual information
- Provide single, consistent source of information to media
- Minimize contradictory information from Delgado Community College
- Provide background to emergency event

News Conferences
News conferences should be used only in those situations in which the information to be disseminated is significant and must be communicated quickly and efficiently to a large number of people at the same time. In severe, lengthy emergencies that result in large numbers of injured or deceased, or involve massive property damage, it may be necessary to conduct news conferences as frequently as every hour.

The news conference will be arranged and directed by the Public Relations and Marketing Executive Director. The College Chancellor or his designated spokesperson (depending upon the nature of the emergency) will serve as the primary spokespersons.

News Conference Materials:
Media Kit – including news release(s), fact sheet(s), copies of statements by speakers at news conferences, and biographical information of speakers.
Media List – and follow up distribution of media kit to those who did not attend news conference.

Post-Emergency Follow Up
Responsibility for communication with key audiences does not end with the crisis. It may be necessary to update audiences for days, weeks, and months after a crisis, depending upon its severity.

Media:
Communicate updates on progress toward restoration to normal operations.

Employees, Students:
Distribute to home address at least one news update, from the Chancellor, on progress toward restoration to normal operations.

Evaluation:
As soon after the crisis as possible, assess the plan, how it was implemented, the outcomes, and make recommendations to revise the plan accordingly.

Last updated 10/18/2011
CRISIS COMMUNICATION CHECKLIST

Public Relations and Marketing Office – Delgado Community College

(1) Write a brief factual summary, in news release format, covering the following:
   - Nature of the emergency
   - Where, when it happened
   - Delgado’s official response to the emergency
   - Measures taken to contain it
   - Physical extent of the emergency (number of employees/students injured or killed, property damage)
   - Plans to return to normal operation
   - If families have been notified, the names of injured and/or deceased.
   - Names and phone numbers of college personnel to contact for more information

(2) Obtain Chancellor or senior ranking official’s permission to issue the release.

(3) Issue the release to the following, in this order (email, faxes, phone calls, and/or hand delivery may be necessary, given the specifics of the situation):
   - News media
   - Senior administrators (Chancellor, VP, Campus Deans)
   - All faculty/staff/students, using “blast fax,” e-mail, and website posting
   - System Public Relations office and Foundation Board members
   - Local government (e.g., police/fire, public relations offices, Mayor’s office) – IF SITUATION WARRANTS; DECISION TO BE MADE BY PUBLIC RELATIONS EXECUTIVE DIRECTOR.

(4) Voice-record the release and post on College “hotline” number, (504) 671-5000.

(5) Keep up with the situation and issue media and internal updates when situation changes materially.

Plan for Immediate Distribution of a Time-Sensitive, Crisis-Related Bulletin to All Delgado Employees

1) Public Relations or Campus Police will send a text message and an e-mail to the faculty/staff and student groups. This message will also automatically and simultaneously be delivered as a voice mail message broadcast to all Delgado and LTC office phones at all college locations.

2) Public Relations will produce a written bulletin and post it on the website home page.

3) Public Relations will supply text and request the Office of Information Technology record a message for the college hotline number, (504) 671-5000.

Last updated: 10/18/2011
Types of Emergencies to include but not limited to the following:

- Severe Weather (Tornado/Severe Thunderstorm/Flooding)
- Fire
- Hazardous Materials
- Medical Emergency (Life-threatening injury or illness, or death)
- Fight/Disturbance
- Assault
- Intruder
- Weapons
- Shooting
- Hostage
- Bomb Threat
- Chemical or Biological Threat
- Demonstration
- Suicide

How students and employees find out closing information

- Call the “hotline” number at (504) 671-5000 to listen to pre-recorded messages
- Delgado employees receive voice mail message broadcast to their college office phones
- Check your Delgado email account for closing announcements
- Check Delgado Social Media pages, Facebook, MySpace and Twitter accounts
- Visit the college’s website www.dcc.edu and view the emergency information posted on the home page
- Sign up for Delgado’s emergency text/email messaging service e2Campus at www.dcc.edu
- Watch television news stations for updates and information

Sample announcements

Alert
Message: Delgado (insert campus or location) is under a (insert type) alert. Administrators and staff are watching this development closely, which may affect college operations and classes. Additional information will be shared as it becomes available. Please check your email, the college website at www.dcc.edu or call the hotline at 671-5000 for updated information.

Closure
Message: Effective (insert time/date) Delgado (insert campus or location) will close due to (insert type). All classes are cancelled and business operations suspended today (or until further notice). Information will be available on our website at www.dcc.edu, via text messaging, email, on our hotline number at 671-5000, and also through broadcast news announcements. Please be sure to check the web site or call the hotline number before leaving home and before your scheduled arrival on campus.

Lockdown w/ Warning
Message: Effective (insert time/date) Delgado (insert campus/location/building) will be locked down as a security measure that has come to our attention. Delgado Campus Police are aware of the situation and working with New Orleans Police/Fire department at this time. No one is to enter or exit the building until the site administrator issues an “all clear.” Check your email, the college web site, text messages, or call our hotline at 671-5000 for information, which will be provided as it becomes available.

Continued…

Last updated 10/18/2011
Lockdown w/ Intruder Message: Effective (insert time/date) Delgado (insert campus/location/building) is locked down due to an intruder. No one is to enter or exit the building until the site administrator issues an “all clear.” Delgado Campus Police have been notified and are working with New Orleans Police to contain this situation. Check your email, the college web site, text messages, or call our hotline at 671-5000 for information, which will be provided as it becomes available.

All Clear Message: Effective (time/date) Delgado (campus/location/building) lock down has been lifted. It is now safe to enter or exit the building and operations have returned to normal. Classes resume at (insert time/date). Additional information will be provided as it becomes available on the college web site www.dcc.edu, via email and text messages, and on our hotline at 671-5000.

Shelter In Place Message: Effective (time/date) all Delgado students and staff at (insert location) must go to (insert location) shelter area to shelter-in-place due to (tornado-weather-environmental hazard-fire-other) emergency. Please proceed to the assigned shelter at this time and wait for further instructions from the site administrator.

All Clear Message: Effective (time/date) the shelter-in-place order for (building/location) has been lifted. It is now safe to leave the shelter. Classes and college operations will resume at (insert time/date). Additional information will be provided as it becomes available on the college web site www.dcc.edu, via email and text messages, and on our hotline at 671-5000.

Evacuation Message: Effective (time/date) all Delgado students and staff at (insert location) are being evacuated to (insert location) for safety reasons. No one will be allowed to re-enter (building/location) until the site administrator issues an “all clear.” Additional information will be provided as it becomes available on the college web site www.dcc.edu, via email and text messages, and on our hotline at 671-5000.

All Clear Message: Effective (time/date) the evacuation order for (building/location) has been lifted. Classes and college operations will resume at (insert time/date). Additional information will be provided as it becomes available on the college web site www.dcc.edu, via email and text messages, and on our hotline at 671-5000.

Last updated: 10/18/2011